

AGENDA

Charlottesville-Albemarle Regional Transit Authority Board of Directors / Annual Organizational Meeting

Thursday, January 22, 2026 @ 5:00 p.m.

All-Virtual Meeting | Dial-In Information Below

<https://us02web.zoom.us/j/87664849564?pwd=Y9JAe2IU4YvRQOfwT7hxGrypfMoxsG.1>

Meeting ID: 876 6484 9564 Passcode: 498508 Phone: 309-205-3325 US

Time	Item
5:00-5:10	1. Call to order (Taylor Jenkins, TJPDC) <ul style="list-style-type: none"> • Reading of the Electronic Meeting Policy (Lucinda Shannon, TJPDC) • Election of Officers
5:10-5:15	2. General Administration (CARTA Chair) <ul style="list-style-type: none"> • Introductions and announcements • Acceptance of the agenda* • Approve CARTA Board draft meeting minutes, Nov. 18, 2025*
5:15-5:20	3. Matters from the Public: limit of 3 minutes per speaker <i>Members of the Public are welcome to provide comments on any public-interest, transit-related topic, including the items listed on this agenda, with a limit of three minutes per speaker.</i>
5:20-5:25	4. CARTA 2026 Meeting Schedule (Taylor Jenkins, TJPDC) <ul style="list-style-type: none"> • Staff Memo
5:25-5:30	5. Standing Transit Agency Updates (Taylor Jenkins, TJPDC) <ul style="list-style-type: none"> • Staff Memo
5:30-6:15	6. Transit Agency Governance and Operations <ul style="list-style-type: none"> • Jaunt (Mike Murphy, Jaunt) • University Transit Service (Scott Silsdorf, UVA)
6:15-6:20	7. Roundtable Transit Agency Updates <ul style="list-style-type: none"> • Charlottesville Area Transit (Garland Williams, CAT) • Jaunt (Mike Murphy, Jaunt) • University Transit Services (Scott Silsdorf, UVA)
6:20-6:28	8. Prioritization Study Update (Lucinda Shannon, TJPDC)
6:30	9. Adjourn* (CARTA Chair)

* A vote is expected for this item

Next CARTA Board meeting—March 26, 2026

CARTA Board Members

VOTING MEMBERS
Jen Fleisher, Charlottesville
Natalie Oschrin, Charlottesville
Sally Duncan, Albemarle
Michael Pruitt, Albemarle
NON-VOTING MEMBERS
Grant Sparks, Virginia Department of Rail and Public Transportation

CART Board Meeting Dates 2026		
January 22	May 28	September 24
March 26	July 23	November 12

The CARTA board meets on the 4th Thursday of every odd month at 5:00 p.m.

NOTICE OF ELECTRONIC MEETING

This meeting of the Charlottesville-Albemarle Regional Transit Authority (CARTA) is being held pursuant to the Code of Virginia Subsection C of § 2.2-3708.3, which allows a public body to hold all-virtual public meetings. The meeting is being held via electronic video and audio means through Zoom online meetings and is accessible to the public. The method for holding this meeting shall not change unless a new meeting notice is provided. Should the electronic transmission fail, you may reach out to the TJPDC at lshannon@tjpd.org.

Notice has been provided to the public through notice at the TJPDC offices, to the media, web site posting and agenda. The meeting is held pursuant to the Remote Electronic Participation and All-Virtual Meeting Policy as adopted by the CARTA Board on May 22, 2025. The meeting minutes will reflect that the meeting was held by electronic communication means, and the type of electronic communication means by which the meeting was held.

TJPDC fully complies with Title VI of the Civil Rights Act of 1964 in all programs and activities. TJPDC provides reasonable accommodations for persons who require special assistance to participate in public involvement opportunities. For more information, to request language translation or other accommodations, or to obtain a Discrimination Complaint Form, please contact Lucinda Shannon at (434) 979-7310 or lshannon@tjpd.org, or visit the website at www.tjpd.org.



Regional Vision • Collaborative Leadership • Professional Service

Regional Transportation Partnership and Charlottesville Albemarle Regional Transit Authority Meeting

Draft Minutes, November 18, 2025

The recording of this meeting can be found at https://www.youtube.com/watch?v=Q7dgx_i_BYk

VOTING MEMBERS & ALTERNATES		STAFF	
Brian Pinkston, Charlottesville	x	Christine Jacobs, TJPDC	x
Natalie Oschrin, Charlottesville	x	Lucinda Shannon, TJPDC	x
Diantha McKeel, Albemarle	x	Gretchen Thomas, TJPDC	x
Mike Pruitt, Albemarle	x	Igor Kalina, TJPDC	
Katy Miller, DRPT	x	Taylor Jenkins, TJPDC	x
Randy Parker, Jaunt Rural	x	Sarah Simba, TJPDC *	x
Nick Pilipowskyj, Jaunt Urban	x		
Scott Silsdorf, UTS			
Kendall Howell, UTS (alternate)	x		
NON-VOTING MEMBERS		GUESTS/PUBLIC	
Garland Williams, CAT	x	Zoë Macomber, City of Charlottesville	x
Jamie Gellner, Alb County PS		James Freas, City of Charlottesville	x
Vicky Marsh, UVA Hospital		Tonya Swartzendruber, Albemarle County	x
Peter Thompson, CAA	x	Grant Sparks, DRPT	x
Sara Pennington, Rideshare	x	Keith Smith, TJPDC Chair	x
Ann Wall, Albemarle	x	Anne Mallek, Albemarle County *	x
Peter Krebs, PEC	x	Julia Monteith, UVA Ofc of the Architect *	x
Mike Murphy, Jaunt	x	Sandy Shackelford, VDOT	x
Ben Chambers, Charlottesville	x	Jason Espie, Jaunt	x
Jen Fleisher, Blue Ridge Health District (alternate)	x	Chip Boyles *	x
Daniel Richardson, Alb County PS (alternate)		Sadhbh O'Flynn , C3 *	x
Karen Davis, CAT (alternate)	x		

* Remote attendance

1. CALL TO ORDER (MINUTE 0:00):

The Regional Transportation Partnership (RTP) Chair, Diantha McKeel, presided and called the meeting to order at 5:01. Attendees introduced themselves.

2. GENERAL ADMINISTRATION (MINUTE 5:00)

Approval of Agenda for CARTA

Motion/Action: Brian Pinkston made a motion to approve the CARTA agenda. Natalie Oschrin seconded and the motion passed unanimously.



[City of Charlottesville](#) [Albemarle County](#) [Fluvanna County](#) [Greene County](#) [Louisa County](#) [Nelson County](#)

Approval of Agenda for RTP

Motion/Action: Brian Pinkston made a motion to approve the RTP agenda. Natalie Oschrin seconded and the motion passed unanimously.

Approval of Minutes for CARTA (Sept 25, 2025)

Motion/Action: Brian Pinkston made a motion to approve the CARTA minutes for the September 25 meeting. Natalie Oschrin seconded and the motion passed unanimously.

Approval of Minutes for RTP (Oct 23, 2025)

Garland Williams stated that on page 5, Gillig is the manufacture of the Battery Electric Buses and the award is LoNo Grant and not NoLo Grant. On Page 3, change Ms. To Mr. Sanders. Right above that in the "Motion/Action" line, Natalie Oschrin is spelled with a "c".

Motion/Action: Natalie Oschrin made a motion to approve the minutes for the October 23 meeting as amended. Mike Pruitt seconded, and the motion passed unanimously with Brian Pinkston abstaining.

3. MATTERS FROM THE PUBLIC (MINUTE 9:55)

Chip Boyles joined remotely and thanked Diantha McKeel for her leadership and congratulated the members for their hard work.

4. REMARKS (MINUTE 12:00)

Christine Jacobs addressed the joint committee and gave a summary on the background of the RTP and CARTA and where the groups are today. She also thanked Diantha McKeel for her dedication to the RTP.

Ms. McKeel thanked Chip Boyles and Nikaya Walker for their work on getting the RTP started.

5. LOOK BACK PRESENTATION (MINUTE 18:52)

Lucinda Shannon gave a presentation on the background on the RTP, and idea which started in 2017 and officially began with a MOU signed in 2019. She thanked the members, past and present, for their hard work and dedication. She noted that CARTA is the first of its kind in the commonwealth.

6. RTP TRANSITION FOLLOW UP (MINUTE 27:15)

Taylor Jenkins said there was some feedback regarding concerns about how CARTA will stay engaged with the public. The other concern received was regarding the representation of rural transit needs. She said the next steps are to sign the dissolution of the RTP and the RTP MOU amendment, and to get the CARTA MOU to all signatories of the RTP MOU.

Ms. McKeel said she wanted to make sure that the transit providers are comfortable with the CARTA non-voting members. Mike Murphy said he is in support of CARTA. His questions revolve around the rural jurisdictions. He said his concern is that it may be more cost-effective for the transit providers to go directly to the vendors. He said he will be bringing the dissolution to his board on December 10 and will recommend that they sign it. He said he hopes the community, collaboration, and

communication continues. He said he would like to see the rural jurisdictions brought in for their thoughts and ideas as well.

Garland Williams said he sees CARTA as an extension of RTP. He said he has looked at other transit authorities around the state and sees them as entities to bring funding in for transportation. He would like to continue the dialogue, and perhaps it is before the City Council or the Board of Supervisors. Mr. Williams said he has to go to the Authorities before making changes within CAT, so this is not as big a change for him.

Peter Thompson said he appreciates the collaboration and inclusion of the health district, equity, environmental consideration, and public safety. He said CAA had a transportation work group this morning, and they discussed how individual consumers/users get their voices heard. Many of the users are on the margins and wonder what mechanisms they should use to get their individual feedback heard.

Peter Krebs said there may be a firewall from a due process perspective, but there is public comment portion of a meeting and email, but that is not quite the same as feeling like your feedback is truly heard. Mr. Krebs said perhaps the solution is that the public needs to know what is happening here before it is fully implemented. He suggests working through the media, particularly Sean Tubbs's newsletter.

Mike Pruitt said the role in which CARTA engages with localities. He suggested strategies to build a coalition with the local elected officials to help at the General Assembly in Richmond.

Ms. McKeel distributed a memorandum to UVA requesting and recommending their participation with a high-level leader as a member of CARTA. She read the memo aloud that included recommendations. Ben Chambers said he is looking forward to having someone from UVA join CARTA as a non-voting member.

7. **TRANSIT PROVIDER UPDATES (MINUTE 51:20)**

Albemarle County Public Schools: There was no report.

UTS: Kendall Howell reported that he is interested in getting a response to the memo Ms. McKeel just read. He said they change over to fluctuating schedules in the next month or so due to exams and recess schedules. With the addition of the Fontaine garage, there will be a shift to from the Emmet/Ivy garage to Fontaine and there will then be an addition of the purple line which will change some traffic patterns. They are determining the best way to work through the VERV intersection during the apartment building construction process.

CAT and City of Charlottesville: Garland Williams said the electric buses for the school are in-house. The charging stations have been commissioned. There will be dedicated training for the drivers over

the Christmas break. They will be rotating the buses on different routes starting in January. They currently have two buses.

Re; CAT, they are ordering their second round of BEBs next month. There is a discussion about whether there is federal funding available to offset the capital costs. The state has helped close a funding gap in the amount of \$2 million. They are focused on alternative fuel buses. The BEBs infrastructure is in place, and they are considering doing hydrogen buses in the future.

The major push is regarding funding with the City and the County. They will be making presentations to the Council and the BOS soon. They are hoping for a solid recommendation by late January or early February.

Jaunt: Mike Murphy reported they are in the midst of budget season. For the City and County, they are projecting a slight decrease in the request for local funds. Jaunt is a finalist in an RTAP grant that would provide an increased level of service to Greene and also increase the 29 North route that serves Albemarle County. He said Jaunt has worked with DRTP about making that a demonstration grant if it is not awarded.

Mr. Murphy said they are working towards funding for adding mid-day service in some rural areas. There is an overwhelming demand for mid-day service. Jaunt will be presenting to the board its audit report for the FY25 closeout. They will recommend the return of excess capital to the local jurisdictions.

Mr. Murphy said Jaunt is celebrating their 50th year. He welcomes folks to share on their website their experiences with Jaunt through the years.

He said they will also be acknowledging and celebrating Ray Heron at the board meeting in December.

The Transit Leadership Institute is hosting a meeting with emerging leaders in the transit industry who are looking to grow in the profession, and he, Garland, and Kendall will be on a panel discussing what it is like to be in a leadership position in transit.

Lastly, Mr. Murphy reported that Jaunt has a signed contract for a demonstration project in which they will be using the VIA software to schedule ADA clients and provide service.

DRPT: Katy Miller reminded everyone that the 45-day public comment period for the proposed MERIT capital and operating changes is open until November 21. TSDAC will be meeting on Monday, the 24th, to potentially vote on the changes. If CTB approves the changes, they won't be implemented until FY28.

She reported that DRPT has a contractor for the Virginia Breeze and is looking at a spring launch date.

The CHSM (Coordinate Human Service Mobility) plan update is ongoing. The new plan should be available at the end of December. There is a survey coming out soon to give input on prioritization strategies.

She also said that the grant program season is kicking off, and there are several grant workshops this week. She said DRPT will be working with the localities and TJPDC to help get grants ready.

8. RESOLUTION PRESENTATION (MINUTE 1:08:56)

Keith Smith, Chair of the Thomas Jefferson Planning District Commission, spoke to the committee, commending Diantha McKeel on her leadership and compassion.

Taylor Jenkins read and presented the Resolution of Commendation to Diantha McKeel.

9. ADJOURN

Ms. McKeel adjourned the meeting at 6:20 pm.

The next CARTA meeting will be a virtual meeting at 5:00 p.m. on January 22.



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MEMORANDUM

To: Charlottesville-Albemarle Regional Transit Authority (CARTA) Board of Directors
From: CARTA Working Group Staff
Date: January 22, 2026
Subject: 2026 Meeting Dates, Times, and Draft Topics

Background:

The CARTA Board's regular meetings are currently scheduled on the fourth Thursday of odd-numbered months at 5pm.

Discussion:

As the Board reviews the proposed 2026 meeting dates, it presents an opportunity to confirm whether the current dates and start times continue to work or if any adjustments should be considered. Staff anticipate the potential for a robust slate of agenda items in 2026, including updates on the Transit Prioritization Study, transit provider updates, statewide presentations, and policy discussions. The Board may wish to consider whether extending the regular meeting duration to two hours rather than an hour and a half would support dates with fuller meeting agendas.

Additionally, the Board may determine if any meetings will be held virtually. Pursuant to the Code of Virginia and the Remote Electronic Participation Policy adopted by the Board on May 22, 2025, public bodies may hold all-virtual public meetings provided that:

“... The public body does not convene an all-virtual public meeting (i) more than two times per calendar year or 50 percent of the meetings held per calendar year rounded up to the next whole number, whichever is greater, or (ii) consecutively with another all-virtual public meeting.”

Staff Recommendation:

Staff recommend that the CARTA Board extend the regular meeting duration to two hours, discuss whether the current regular meeting date and start time continue to meet the Board's needs, and determine if any meetings will be held virtually as part of the 2026 calendar review.

Draft 2026 Meeting Topics:

Below is a draft list of potential meeting topics for 2026. These topics are subject to change and are intended to provide an early, high-level overview of the types of discussions and presentations that may come before the Board over the course of the year. The Board is encouraged to share feedback on any additional topics, presentations, or invited guests to consider incorporating into the 2026 meeting calendar.

January 22, 2026	Election of Officers 2026 Calendar of Meetings Transit Provider Overviews Transit Prioritization Study Standing Item: Transit Provider Updates
March 26, 2026	Transit Prioritization Study Transit Governance Study – Presentation CAT Bus Stop Inventory – Presentation Standing Item: Transit Provider Updates
May 28, 2026	Transit Prioritization Study DRPT Transit Funding Overview – Presentation CVTA Invited Guest – Presentation Jaunt Update – Presentation Standing Item: Transit Provider Updates
July 23, 2026	Transit Prioritization Study – Legislative Priorities and Discussion DRPT Virginia Breeze Tidewater Current Route Update – Presentation Transit Provider Grant Awards and Budgets – Presentation NVTA or WATA Invited Guest – Presentation Standing Item: Transit Provider Updates
September 24, 2026	Transit Prioritization Study – Draft Final Plan Afton Express Update – Presentation MicroCAT Update – Presentation Standing Item: Transit Provider Updates
November 12, 2026 ¹	Transit Prioritization Study – Plan Adoption Tri-Cities MPO or HRTPO Invited Guest – Lessons Learned Presentation Standing Item: Transit Provider Updates

¹ Updated due to regular date and time occurring on Thanksgiving holiday.



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Memorandum

To: Charlottesville-Albemarle Regional Transit Authority Board
From: Lucinda Shannon
Date: January 22, 2026
Subject: Standing Transit Provider Updates

Purpose:

This memorandum provides an update on the conclusion of Regional Transit Partnership meetings and formalizes the addition of transit provider updates as a standing item on the CARTA Board meeting agendas.

Background:

The Regional Transit Partnership (RTP), an advisory board that provided recommendations to decision-makers on transit-related matters, held its final meeting in November 2025, with the understanding that CARTA would continue the work the RTP had begun. As a result of the RTP's commitment, the City of Charlottesville and Albemarle County have a regional transit vision that community members and transit providers support. CARTA will serve as the primary forum for transit discussion and decision-making in the region and will continue legislative pursuits to secure revenue-generating authority.

Discussion:

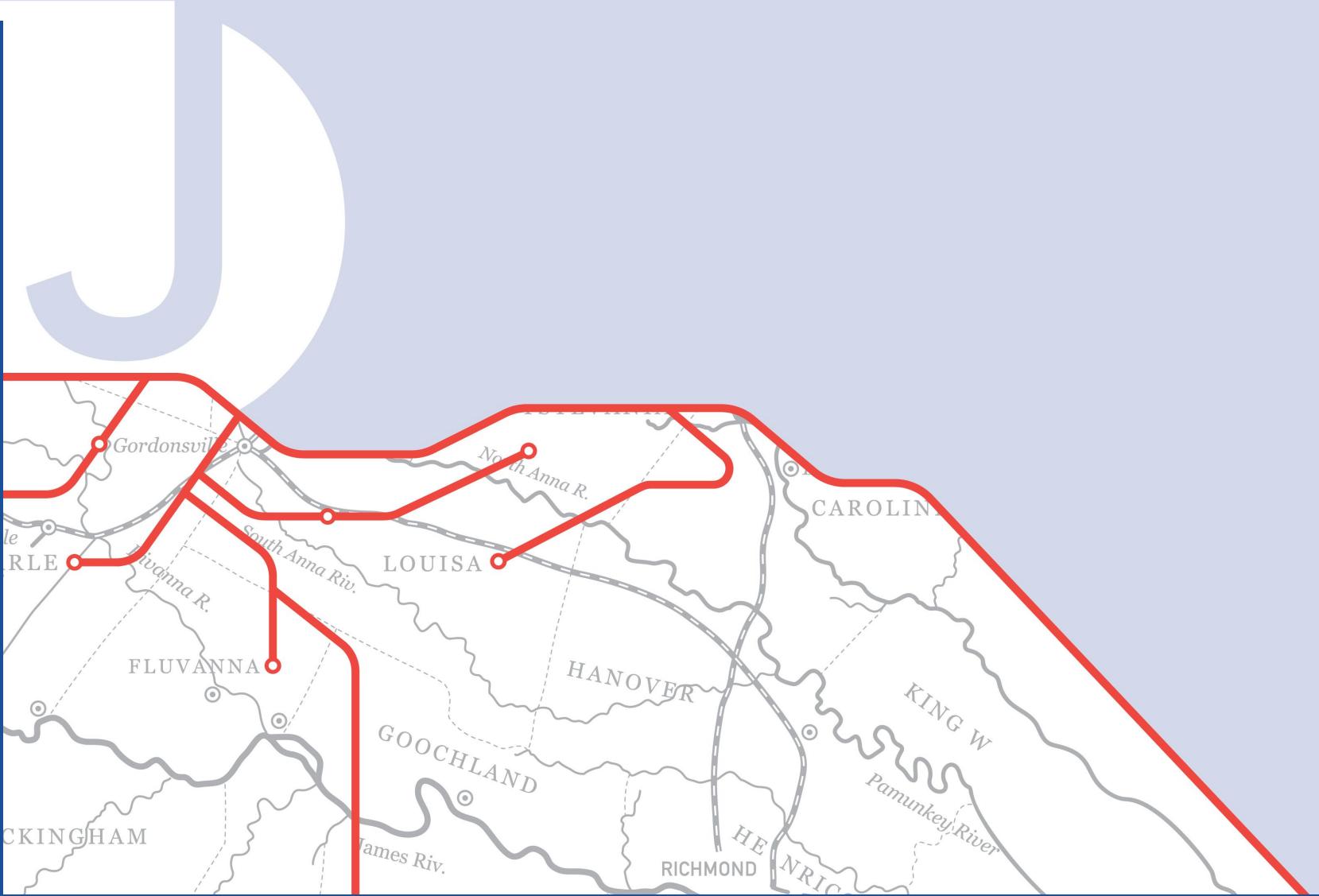
During the joint RTP and CARTA Board meeting in November, members expressed that significant value from the RTP came from the opportunities for communication and information sharing between transit providers. Then-Chair Diantha McKeel requested that the CARTA Board add a standing agenda item to meetings to allow the transit agencies, CAT, Jaunt, and the University Transit System (UTS), an opportunity to share information about their organization's transit plans and operations on an ongoing basis. The purpose of the transit providers' update is to continue the open discussion and collaboration among the transit providers and the CARTA Board.

Recommendation:

Staff recommend adding a standing agenda item to CARTA Board agendas to allow transit providers time to provide updates on their activities and foster collaboration.

CARTA BOARD MEETING

January 22, 2026



About Jaunt

- Jaunt is a public service corporation owned by 5 governmental entities, serving 7 jurisdictions plus nonprofit agencies.
- Stockholders:
 - Albemarle County
 - City of Charlottesville
 - Louisa
 - Nelson
 - Fluvanna
- Others—not stockholders:
 - Greene County
 - Buckingham County



About Jaunt



Jaunt Rebrand

JAUNT

JAUNT

JAUNT

JAUNT

JAUNT

JAUNT

JAUNT

JAUNT

Jaunt Rebrand



people.
service.
connection.



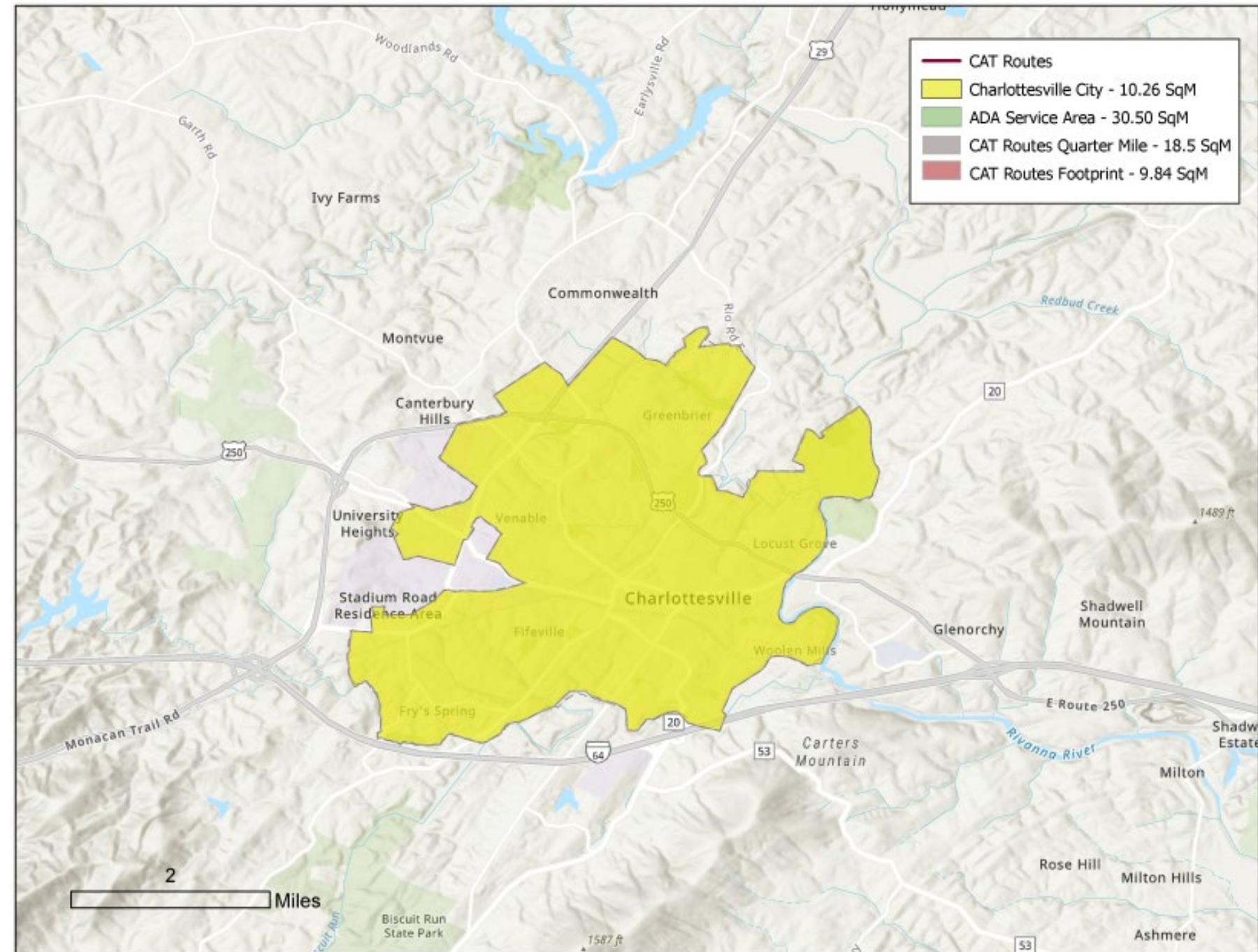
Jaunt
Rebrand

A woman with short, light-colored hair and glasses is smiling warmly at the camera. She is wearing a light-colored hoodie with the word "JAUNT" printed on the chest. The background is a soft-focus indoor setting.

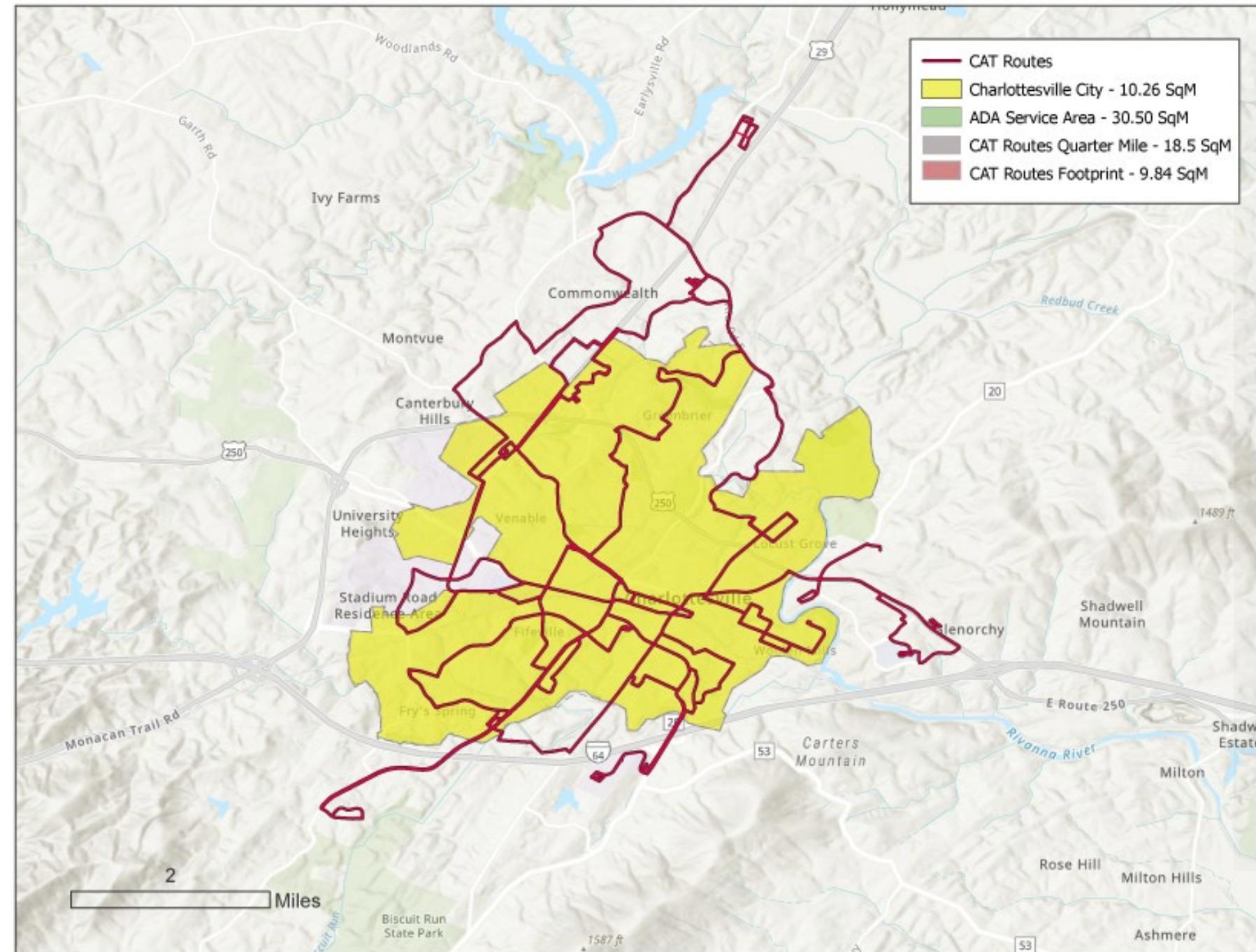
Regional Connections
Powered by Care

JAUNT

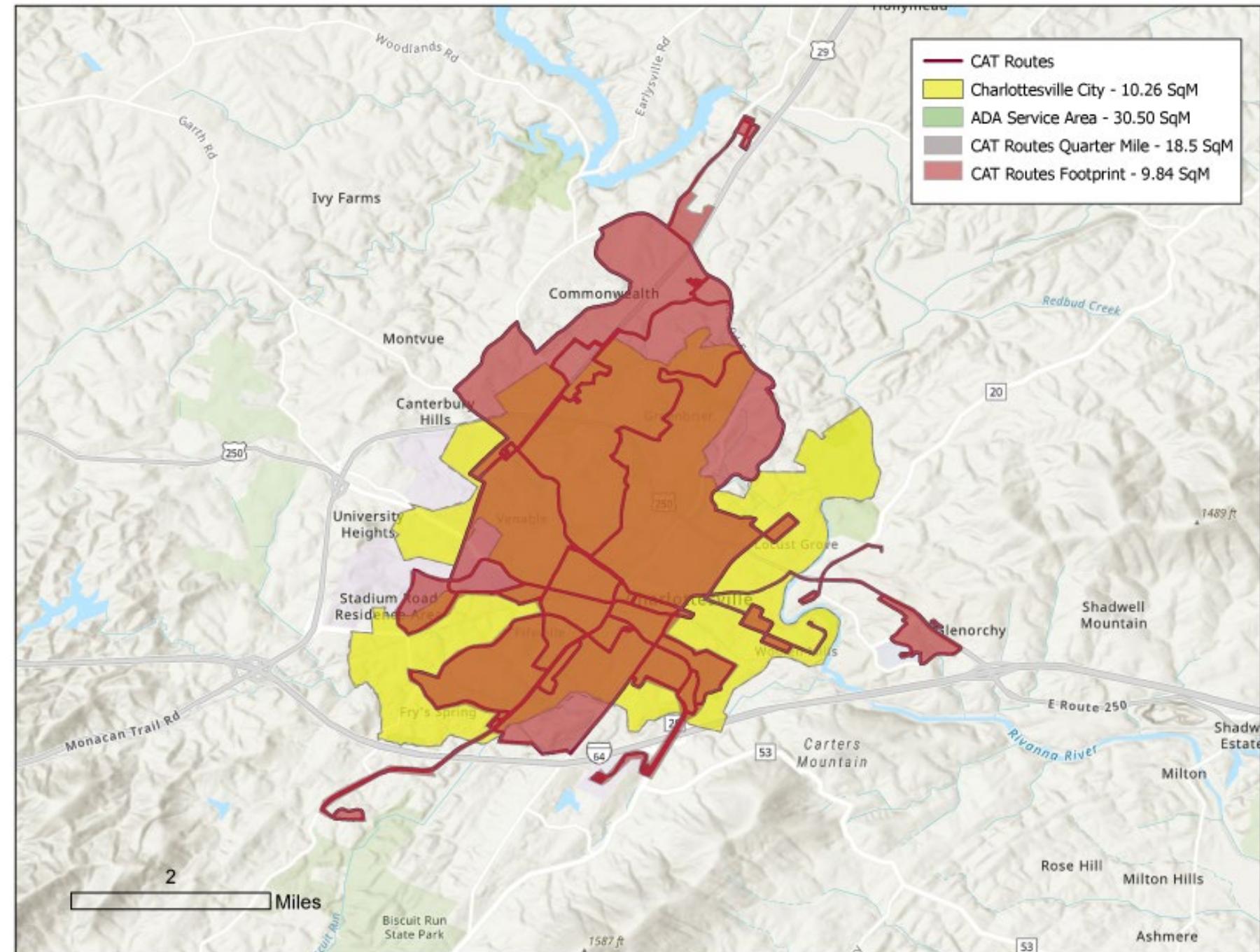
City of Charlottesville: 10.26 sq miles



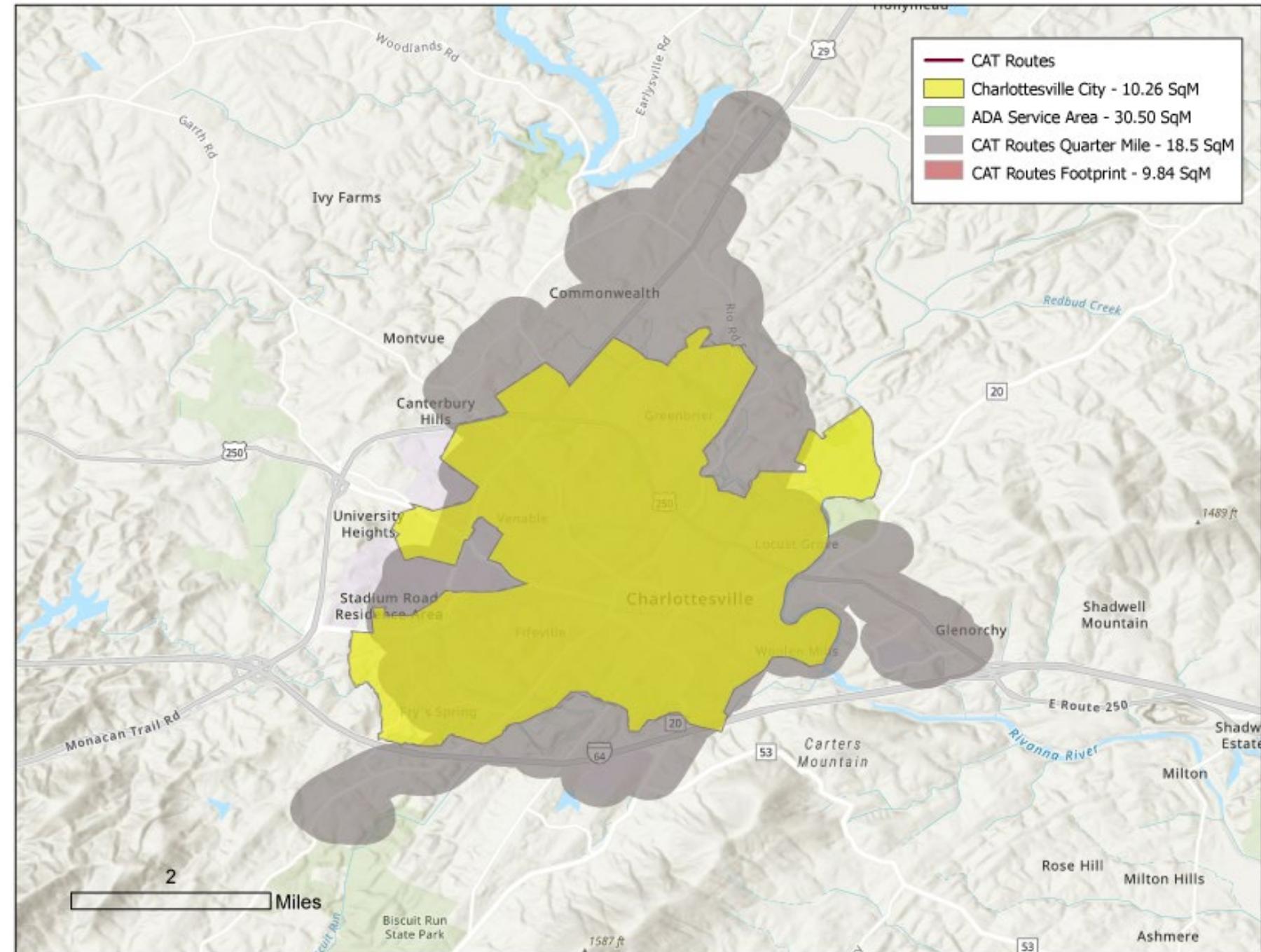
CAT Routes



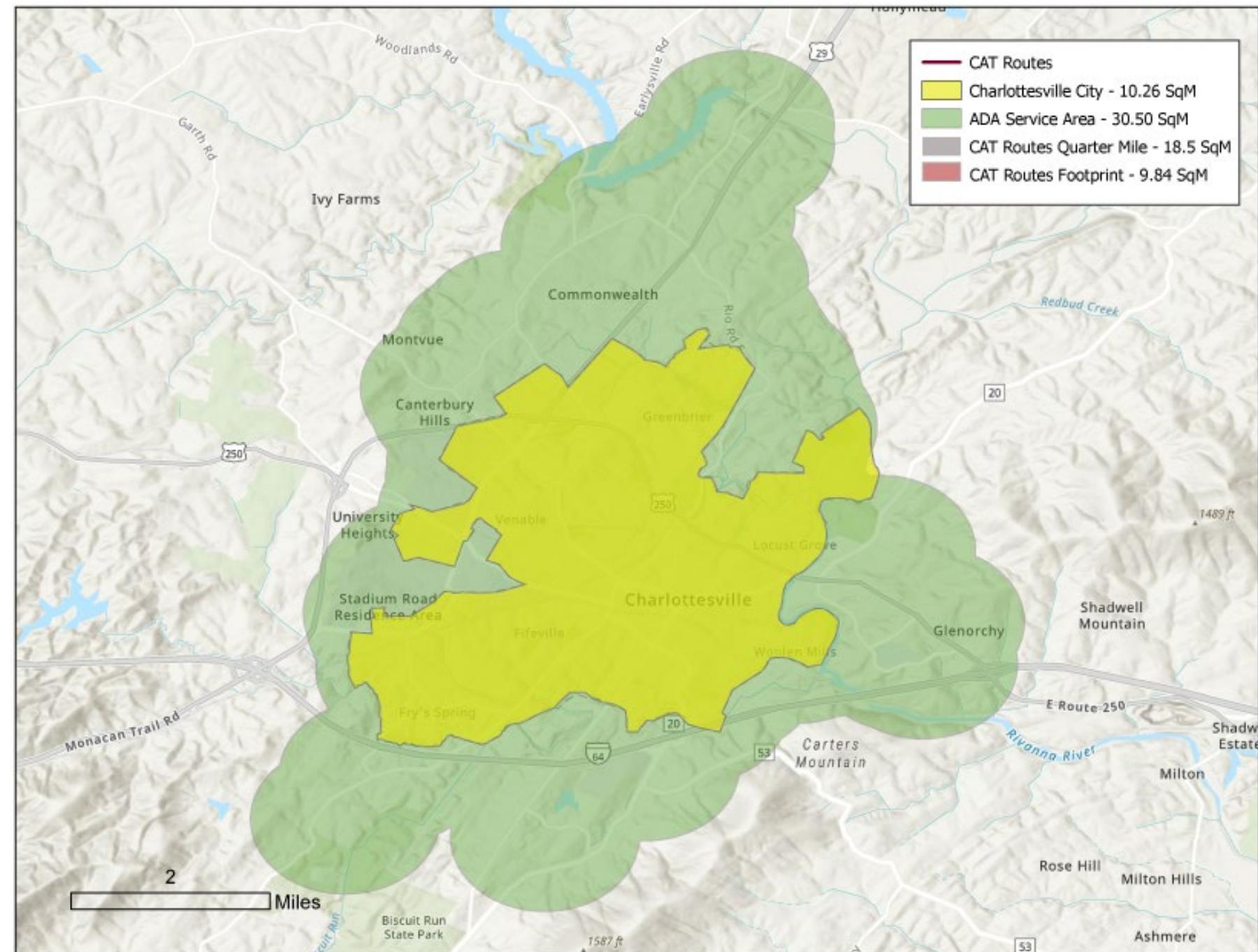
CAT Footprint: 9.84 sq miles



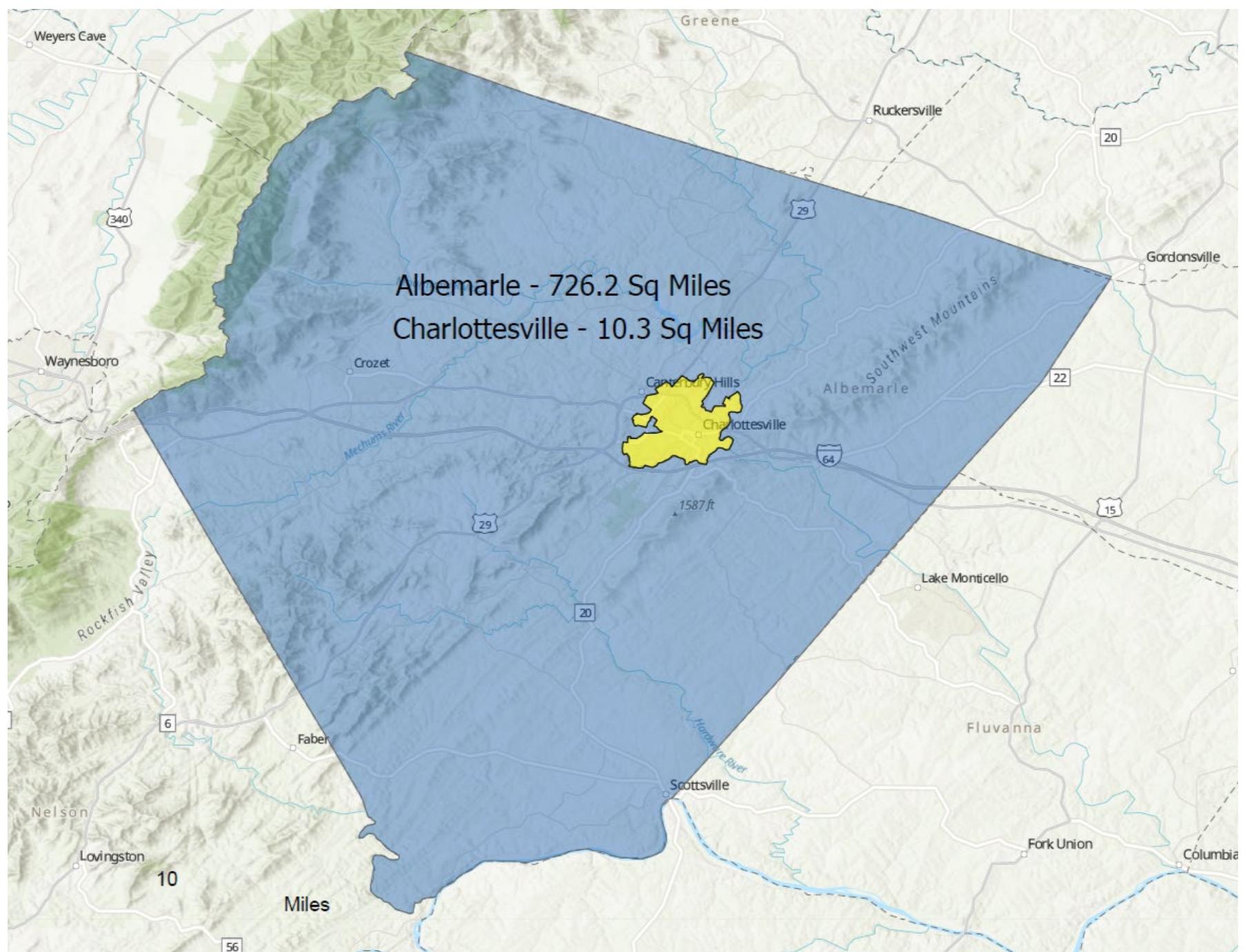
Quarter Mile Walkshed of CAT Routes: 18.50 sq miles



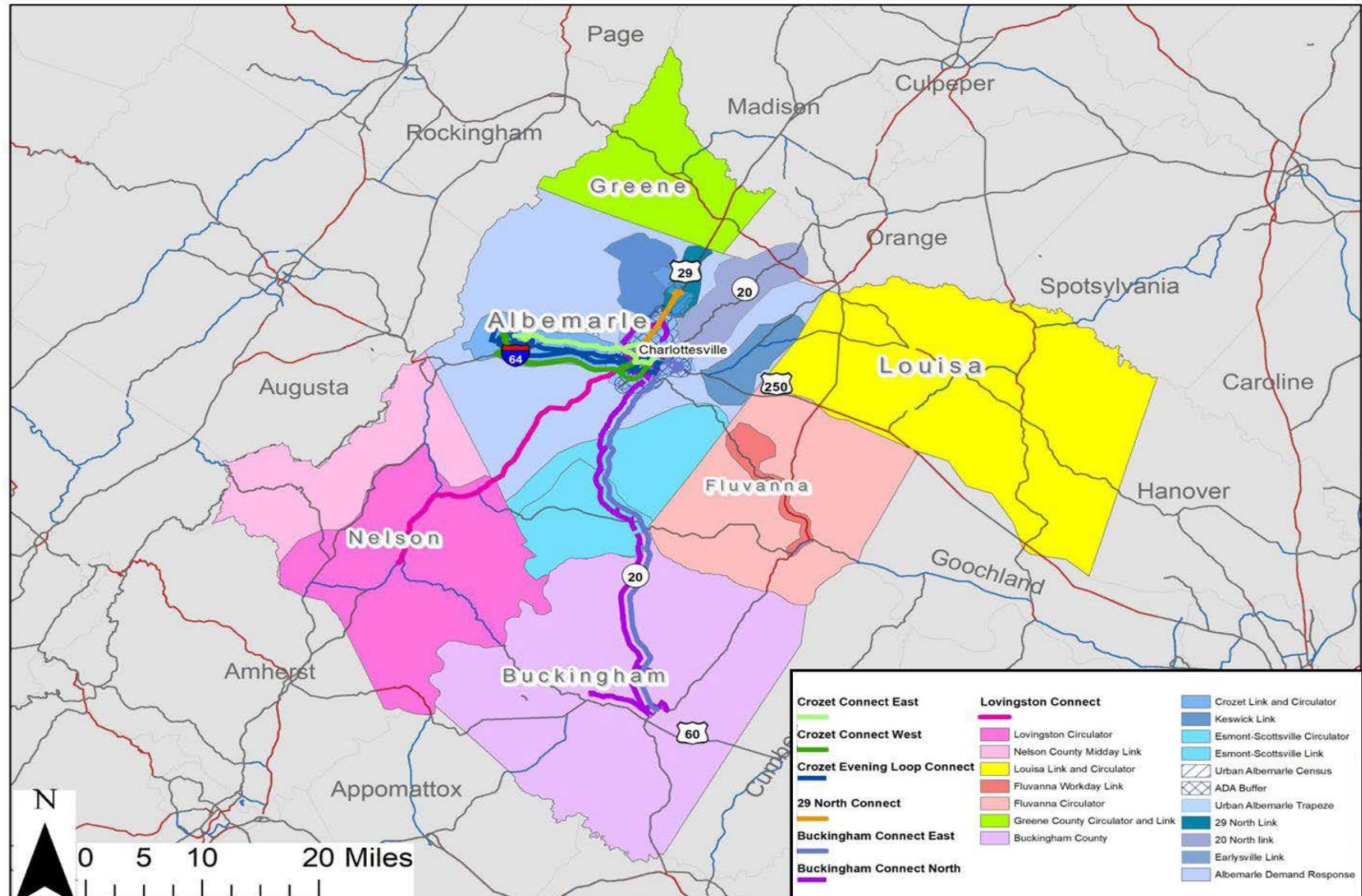
ADA Service Area: (¾ mile Buffer of CAT Routes) 30.67 sq miles



CARTA Service Area: 837 sq miles 162K people



**Jaunt Service
Area:**
2,751 sq miles
284K people



Service Projections: FY26

- **Jaunt operates 364 days a year**
- **Service Hours**
All jurisdictions total: 103,185, 11.0% increase from FY25
- **Service Miles**
All jurisdictions total: 1,654,465, 12.9% increase from FY25
- **Unlinked Passenger Trips**
245,000-260,000: 6-10% increase from FY25

Service Characteristics: FY25

- 74% of all riders are demand response
- 26% of all riders are commuter bus
- 56% of all demand response trips are paratransit
- Jaunt averages 20,000 trips a month
- In FY25 Jaunt served 97,179 ADA Trips

<u>YTD FY25</u>	<u>FY24</u>	<u>Metric</u>
56%	57%	Percentage of ADA Trips of all Demand Response Trips
39%	38%	Percentage of ADA Revenue Miles of all Demand Response Revenue Miles
48%	51%	Percentage of ADA Revenue Hours of all Demand Response Revenue Hours
2.9%	3.2%	Percentage of ADA No Shows of all ADA Trips
3.1%	3.4%	Percentage of Demand Response No Shows of all Demand Response Trips
0.04%	0.08%	Percentage of ADA missed trips of all ADA Trips
0.04%	0.10%	Percentage of all Demand Response Missed Trips of all DR Trips
0.00%	0.05%	Percentage of ADA Denials of all ADA Trips
0.3%	0.6%	Percentage of Denials of all Demand Response Trips
90%	91%	Percentage of ADA trips that were on time of all ADA Trips
90%	90%	Percentage of Demand Response trips that were on time of all DR Trips
0.32%	0.31%	Percentage of Excessively long ADA trips of all ADA Trips made
8:01	2:18	Yearly Average Response Reservations Hold Times

Jaunt ADA Service

Jaunt became the ADA provider in 1987

Services Today:

[New Trip Search](#)

Origin

Charlottesville

Destination

Charlottesville



ADA Service

ADA service is a door-to-door paratransit service for people with disabilities who are unable to use the local fixed route system (CAT). ADA certification required

6:15 am – 11:00 pm

last pickup is at 11:00 pm

7:15 am – 10:00 pm

last pickup is at 10:00 pm

Same-Day Return: Yes

Su Mo Tu We Th Fr Sa

General Public

\$0.00 each way

Make a Reservation:

[\(434\) 296-3184](#) or
trips@ridejaunt.org

New to Riding? [How to Ride](#)



[Highlight Route](#)

Charlottesville Service

Charlottesville Statistics		2024						2025						Avg YTD FY25	Avg YTD FY26	Pct Diff	
Reporting Category		Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Jul	Aug			
ADA	Passengers	4,306	4,147	4,793	4,316	4,049	3,851	3,768	4,273	4,448	4,089	3,968	4,268	4,333	4,196	4,301	2.5%
	Revenue Hours	1,746	1,699	1,836	1,735	1,664	1,563	1,406	1,562	1,595	1,548	1,487	1,573	1,506	1,641	1,540	-6.2%
	Revenue Miles	17,572	17,080	18,814	17,608	16,248	15,249	14,569	16,517	17,200	16,687	16,041	17,830	17,547	16,800	17,689	5.3%
Demand Response	Passengers	256	236	288	211	219	126	103	142	132	127	160	163	146	184	155	-16.1%
	Revenue Hours	114	92	113	98	87	66	45	66	50	46	62	63	53	79	58	-26.1%
	Revenue Miles	1,767	1,322	1,669	1,533	1,203	1,004	688	939	684	678	1,009	1,021	888	1,176	955	-18.8%

Albemarle Service

Albemarle Statistics		2024			2025										Avg YTD FY25	Avg YTD FY25	Pct Diff
Reporting Category		Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Jul	Aug	Sept	Oct			
ADA	Passengers	4,539	3,856	3,488	3,726	3,441	4,038	4,015	3,861	3,759	4,264	3,924	3,977	4,298	3,903	4,116	5.5%
	Revenue Hours	1,915	1,687	1,570	1,690	1,465	1,652	1,561	1,622	1,554	1,735	1,516	1,546	1,724	1,672	1,630	-2.5%
	Revenue Miles	21,813	19,341	17,225	18,338	16,504	19,431	19,078	19,484	18,618	20,811	19,199	18,992	20,359	19,108	19,840	3.8%
Demand Response	Passengers	2,657	2,080	2,109	1,933	1,955	2,453	2,606	2,521	2,211	2,539	2,509	2,631	2,822	2,331	2,625	12.6%
	Revenue Hours	1,222	1,011	1,037	944	890	1,102	1,159	1,134	1,025	1,174	1,160	1,224	1,336	1,081	1,224	13.1%
	Revenue Miles	22,583	18,399	18,202	17,179	16,510	20,506	22,114	21,136	19,672	22,199	22,853	22,843	24,532	19,918	23,107	16.0%
Connect 29 North	Passengers	1,840	1,294	1,111	1,387	1,376	1,471	1,685	1,665	1,593	1,666	1,557	1,595	1,809	1,517	1,657	9.2%
	Revenue Hours	173	146	146	156	133	154	167	150	145	163	161	173	178	155	169	9.2%
	Revenue Miles	2,486	2,025	2,098	2,247	1,932	2,286	2,479	2,266	2,244	2,552	2,384	2,367	2,607	2,267	2,478	9.3%
Connect Crozet	Passengers	2,516	2,052	1,804	2,391	2,276	2,252	2,393	2,397	1,974	2,429	2,171	2,587	2,876	2,166	2,516	16.2%
	Revenue Hours	494	409	406	420	378	441	458	441	427	477	476	479	527	440	490	11.3%
	Revenue Miles	10,697	9,211	9,159	9,500	8,301	9,972	10,456	10,032	9,154	11,226	10,630	10,374	11,598	10,014	10,957	9.4%

Jaunt's Values

PEOPLE

- We treat others the way they want to be treated
- We celebrate difference
- We ensure confidentiality
- We balance consistency and flexibility
- We treat everyone with dignity and respect
- We believe everyone deserves a workplace where they are safe, valued, and respected

SERVICE

- We demonstrate a growth mindset
- We focus on solutions
- We develop expertise to create better outcomes
- We demonstrate care and attention at all times
- We are accountable for meeting community needs
- We continually innovate to meet the needs of today and tomorrow

CONNECTION

- We listen for understanding
- We work to build trust every day
- We are available and approachable
- We value feedback
- We demonstrate empathy
- We communicate directly with openness and honesty
- We seek repair when we make mistakes

Major Considerations

Workforce & Market
Facilities & Infrastructure
Understanding Our Stakeholders
Changing Local Landscape
Changing State & Federal Funding
Outdated Technology
Eco Friendly Solutions

January 2025 Recap

Initiatives to Prioritize

1. Develop a CEO evaluation
2. Equip Board members for advocacy
3. Complete Communication strategy
4. Create performance evaluation system for all team members
5. Create organizational development system for all team members
6. Select/implement new software technologies for scheduling and planning
7. Select/implement new software technologies for human capital mgmt.
8. Implement Microtransit pilot for ADA customers
9. Implement Microtransit pilot in Greene County
10. Create a sustainable strategy for stakeholder surveys
11. Complete stakeholder surveys
12. Improve call center performance
13. Pursue alternative funding streams
14. Advance safety and security of jaunt facility
15. Maintain competitive classification and compensation system
16. Deliver annual training on Jaunt Values and Inclusion
17. Implement waste reduction and recycling strategies
18. Determine if opportunities exist to reduce fleet size
19. Determine if fleet can be segregated by funding stream
20. Secure written agreement for ADA service in Charlottesville
21. Maintain active presence as CARTA develops
22. Resolve capital expense funding percentage penalties
23. Revise goals for alternative fuels and pursue progress
24. Determine a new cadence for Board meetings and reporting
25. Revisit mission, vision, & values

Jaunt's Strategic Priorities

5 Priorities for 2025/2026

- **Maintain active presence as CARTA develops**
- **Secure written agreement for ADA service in Charlottesville**
- **Implement Microtransit pilot for ADA customers**
- **Create performance evaluation system for all team members**
- **Select/implement new software technologies for scheduling and planning**

FY26 Budget: Overview

- \$21 million-dollar annual budget
Operating (74%), Capital (26%)
Federal (39%), State (15%), Local (43%), Other (2%)
Personnel (60%), Capital (26%), Other Operating (14%)
- Service projections: \approx 4% increase in:
Total Ridership / Total Service Hours / Total Service Miles
- Demand response and commuter bus service remain fare-free.
- Contract agency service reflects a continued decline.
- No state-funded studies planned.
- Segregation of Agency activity from Unrestricted activity.

**CTB
Approval
6/24/25**

10 Projects Funded in State Budget

- Jaunt Inc - FTA 5311 Operating
- Jaunt – State Operating
- Shop Equipment (Rim Clamp Tire Changer)
- Facility Equipment - Mechanical (HVAC Controls)
- Replacement - Light-duty, Small-size transit bus or BOC (2)
- Replacement - Light-duty, Small-size transit bus or BOC (12)
- Replacement - Light-duty, Medium-size transit bus or BOC (4)
- ADP Software-Operations (Trapeze)
- New Service - Microtransit Conversion + Software
- Rehab/Renovation of Admin/Maintenance Facility

Jaunt: Excess Capital

Jaunt, Inc.

FY24 Excess Working Capital Calculation Based on 6/30/24 Audited Financial Statements

Jurisdiction	Total Excess Working Capital Based on Local Contribution	Excess Working Capital less \$592,491 set aside for local match (a - d)	Excess Working Capital less \$772,491 set aside for local match (a - e)
Albemarle	\$ 633,614	\$ 357,718	\$ 273,900
Buckingham	\$ 35,775	\$ 20,197	\$ 15,465
Charlottesville	\$ 305,330	\$ 172,380	\$ 131,989
Fluvanna	\$ 26,939	\$ 15,209	\$ 11,645
Greene	\$ 135,671	\$ 76,596	\$ 58,648
Louisa	\$ 192,953	\$ 108,935	\$ 83,410
Nelson	\$ 30,414	\$ 17,171	\$ 13,147
Total	\$ 1,360,696	\$ 768,205	\$ 588,205

(a) Additional local capital needed for FY25 budget deficit - \$877,344 less \$778,104	\$ 99,240
(b) Local match for FY24 carry-over of State Studies (BEV/MicroTransit) - 50% of \$68,574	\$ 34,287
(c) Local match for parking lot E&D - Loss of CARES funding - 36% of \$232,100	\$ 83,556
(d) FY26 Local match parking lot construction - 36% of \$1,042,800 estimate	\$ 375,408
(e) FY27 local match parking lot construction - 36% of \$500,000 estimate	\$ 180,000

Historical Jurisdictional Distribution Amounts		
FY22	\$	1,251,370
FY23	\$	518,386

FY27 Budget Concepts: Services

- All services (non-agency) to remain fare-free
- Service projections: \approx flat to 2% increase in:
 - Total Ridership / Total Service Hours / Total Service Miles
 - Exception: 10-12% increase in Fluvanna County
 - Agency Service: 50% decrease
- Agency activity remains segregated from all other services
- Budget for possible CAT expansion
- Explore modest expansion / redeploying resources within budget constraints based on stakeholder feedback
- Explore expansion of Connect services through TRIP / RTAP grants
- Collaborate with TJPDC as possible on 5310 expansion possibilities

FY27 Budget Concepts: *Capital*

- No new funds for facility / carryover will be required
- Federal capital funding not currently available for urban services
 - Prepare for fleet segregation
 - Explore CAT partnership on rolling stock acquisition
- Budget for capital program at 5311 rates, hope for 5339 rates
- Explore savings through fleet expansion with some smaller vehicles
- Plan to purchase only larger vehicles for Connect service
- No state-funded studies planned

FY27 Budget Concepts: People

Position control measures

- Plan for attrition savings
- Plan for additional mechanic
- Plan for additional dispatcher
- Plan for software specialist

Salaries, wages, fringe increases

- Annualize impact of increases in wages and fringe
- Plan appropriately for double digit fringe increases
- Bundle life and long term disability for a savings
- Plan for COLA at 3-4%
- Appropriately budget for overtime, holiday and incentive pay

FY27 Budget Concepts: *Other Operations Considerations*

- Need HRIS system investment
- Need Finance system investment
- Upgrade conference room technology
- Revisit VOIP contract
- Request additional support from University of Virginia
- Marketing to reflect new strategy

FY27 Budget: Overview

- \$20 million-dollar annual budget
Operating (61%), Capital (39%)
Federal (31%), State (30%), Local (37%), Other (2%)
Personnel (48%), Capital (39%), Other Operating (13%)
- Overall projected decrease of 5% from FY26 budget
- Salaries and wages increased by 4.6%
- Demand response and commuter bus service remains fare-free
- Contract agency service reflects continued decline
- Maintenance costs are impacted by aging fleet

How You Can Help

- Continue support of our long standing partnership
- Remember CAT changes mean Jaunt changes
- Think expansively about options when imagining services
- Schedule a time to learn more about Jaunt
- Extend fare free service provision
- Advocate for transit dollars at the State level
- Track the future of Infrastructure Investment and Job Act dollars as they phase out and provide advocacy for funding
- Celebrate our success and plan for our future

Questions?



UVA PARKING & TRANSPORTATION

JANUARY 2026



UNIVERSITY of VIRGINIA

GOVERNANCE STRUCTURE

UVA President

Executive Vice President & Chief Operating Officer

Senior Vice President Operations

Associate Vice President Business Services

Department of Parking & Transportation



UVA Parking & Transportation

Parking

- Permit Sales & Enforcement
- Event Parking Operations
- Maintenance of 20K parking spaces in
 - 18 structures
 - 100+ surface lots

Transportation

- University Transit Service
- UTS OnDemand
- Charter Services
- DART (paratransit)
- Wahoo Commute (TDM / incentives)
- UVA Micromobility (bike/scooter)
- Aviation Services



Parking and Transportation

UTS ORIGINS: 1971 STUDENT EFFORT

10¢ A Ride

Busing To Begin March 15

CD 5 Mar

By Terry Jasperon
Cavalier Daily Staff Writer

In an effort to alleviate the growing parking problem on the grounds a temporary busing system will be initiated by the Student Council on March 15.

The continuation of the program will be contingent on the merits of the system and the amount of financial assistance available.

The Council's committee on Organizations and Publications is backing the proposal with \$3,000. The money will be used to rent two buses for a month from the Yellow Transit Company of Charlottesville.

In their presentation, the Committee on Traffic and Parking stated, "We would like to stress that this system is in no way advertised as the best or as the one which the University should use when a regular system is implemented."

The route of the buses will begin at University Hall and travel up Alderman Road to McCormick Road. After making stops for the Alderman Road dorms and the McCormick Road dorms, the buses will continue down to the Engineering School and Newcomb road. At this point the buses will detour around the back of Newcomb Hall and travel along University Avenue to the Corner and Student Health, where they will make a loop behind Cabell Hall, up to the Stadium and back down again to University Hall.

The Yellow Transit Company estimates that the complete route will take approximately 30 minutes. With two buses running, there will be one bus every 15 minutes.

The buses will arrive at 20 minutes and 10 minutes before the hour at McCormick Road, Newcomb Road, and the Corner.

Future problems with parking will be dealt with by the University, Council President Kevin Mannix said. At present the University has created the position of Traffic and Parking Manager, which is being filled by John B. Gregg. Concerning Mr. Gregg's appointment, Richard F. Shultz, Business Manager of the University, said, "He has no actual experience in parking, but he does have administrative and business experience."

Proposals for the future include extensive use of the Stadium and University Hall parking lots. The University will possibly use their Birdwood acreage on Route 250 for parking, Mr. Mannix said.

At present, the temporary bus system will charge students 10 cents for each ride.

Photo by Rick Smith

Ten Hour Bus Service To Run Daily To Alleviate Parking Situation

Temporary Busing System Will Be Initiated March 15 By Student Council



"In an effort to alleviate the growing parking problems on the grounds a temporary busing system will be initiated by the Student Council on March 15." Cavalier Daily, March 5, 1971.



Hoffman last year.

Shuttle Begins Rugby Road Service

Bus Shuttle service will change its route effective Monday, March 29, in the hope of attracting more patrons.

The shuttle service, sponsored by the Student Council, is carrying a growing number of students, faculty and staff members for ten cents a ride. However, fraternity members have asked that the system be changed in order to accommodate the large number of students in fraternities.

Since many of these students drive to class, the shuttle is expected to remove the parking pressure they create by following a Rugby Road route.

The new route will no longer follow Newcomb Road, nor will it pass by the West parking lot of Scott Stadium, where few bus riders have been parking.

The new route will instead depend entirely

CD 26 Mar 71

on computer parking at University Hall and faster service to and from the Law School-Cabell Hall area.

Under the new schedule, buses will leave University Hall and the corner of 14th Street-Grady Avenue on the hour and at fifteen, thirty, and forty-five minutes after the hour.

Buses will still run from Monday to Friday from 7:30 a.m. to 5:30 p.m.

The new route will run as follows: University Hall; down Alderman Road; left down McCormick Road; right under overpass, down Emmet Street into Jefferson Park Avenue; right down 14th Street; left down Grady Avenue; left down Rugby Road; left down University Avenue; right onto Jefferson Park Avenue (at hospital) and return to University Hall.

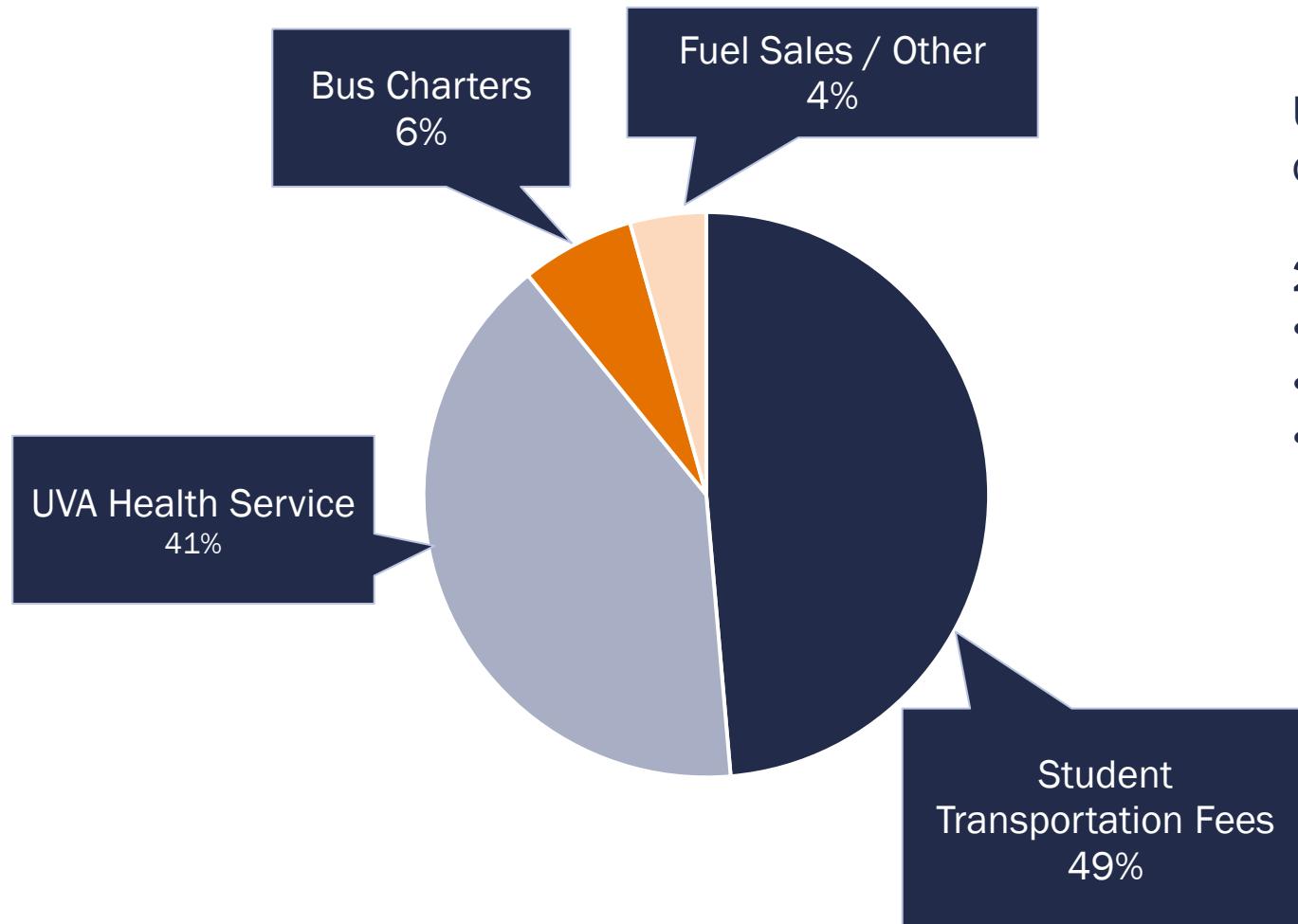
Patrons may signal the bus to stop anywhere along the route. Specific stops are marked with "bus shuttle" signs.



UTS Staff

Position Type	Quantity
Supervisors / Management	6 / 6
Full Time Driver (CDL)	51
Part-Time Driver (CDL)	19
Student Driver (CDL)	26
Maintenance & Service Crew (CDL)	8
Fleet Keepers (Part Time)	5
OnDemand FT / Students	10 / 3

UTS FY 25 Revenue by Source



University Transit & Mobility Service Fee is a component of the Mandatory Student Fee

2025-2026 Mandatory Fee

- Annual Per Student: \$278
- Summer Session Per Student: \$79
- J-Term Session Per Student: \$27

UVA TRANSIT FLEET

Manufacturer	Model	Year	Fuel Type	Quantity
Gillig	35' Low Floor Bus	2012	Diesel	6
Gillig	35' Low Floor Bus	2014	Diesel	5
Gillig	35' Low Floor Bus	2017	Diesel	7
Gillig	35' Low Floor Bus	2018	Diesel	8
Gillig	35' Low Floor Bus	2019	Diesel	5
Gillig	35' Low Floor Bus	2020	Diesel	4
Karsan	E-Jest Mini Bus	2024	Electric	5
Gillig	35' Low Floor Bus	2025	Electric	4
			TOTAL	44



FIXED ROUTE SERVICE TYPES

Full Service: Full academic service with students on Grounds attending classes. Most frequent service.

Weekend Service: Students on Grounds. Less frequent headways and different operating hours and adjusted routes.

Exam Service: Reduced academic service. No classes. Students on Grounds while end of semester exams are underway.

Recess Service: Reduced service for faculty/staff. Most students are not on Grounds.

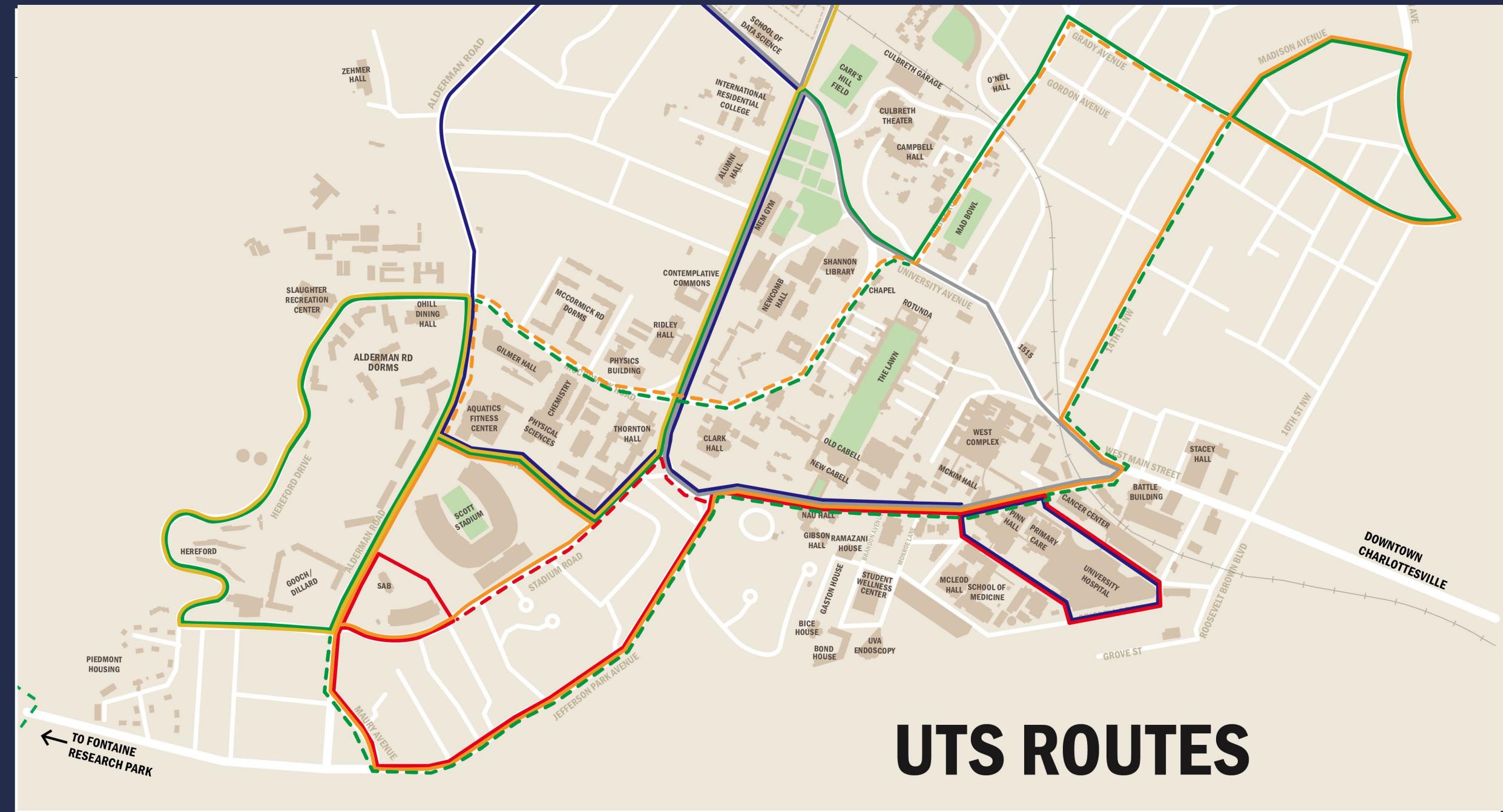
Health Service: Service focused on UVA Health commuters who park remotely and ride UTS to University Medical Center.



UTS Service Schedule 2025

No Service Health Recess Weekend Exam Full

	01	02	03	04	05	06	07	08	09	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
January	wed	thur	fri	sat	sun	mon	tue	wed	thur	fri	sat	sun	mon	tue	wed	thur	fri	sat	sun	mon	tue	wed	thur	fri	sat	sun	mon	tue	wed	thur	fri
February	01	02	03	04	05	06	07	08	09	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28			
March	01	02	03	04	05	06	07	08	09	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
April	01	02	03	04	05	06	07	08	09	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	
May	01	02	03	04	05	06	07	08	09	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
June	01	02	03	04	05	06	07	08	09	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	
July	01	02	03	04	05	06	07	08	09	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
August	01	02	03	04	05	06	07	08	09	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
September	01	02	03	04	05	06	07	08	09	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	
October	01	02	03	04	05	06	07	08	09	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
November	01	02	03	04	05	06	07	08	09	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	
December	01	02	03	04	05	06	07	08	09	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31



FIXED ROUTE RIDERSHIP (FY25)

Route / Service Type	FY 2025 Ridership (UPT)
UVA Health (Red/Blue + Clinics)	834,355
Gold Line	570,696
Orange Line	554,046
Green Line	146,674
Night Pilot	61,703
Silver Line	43,075
TOTAL	2,210,549



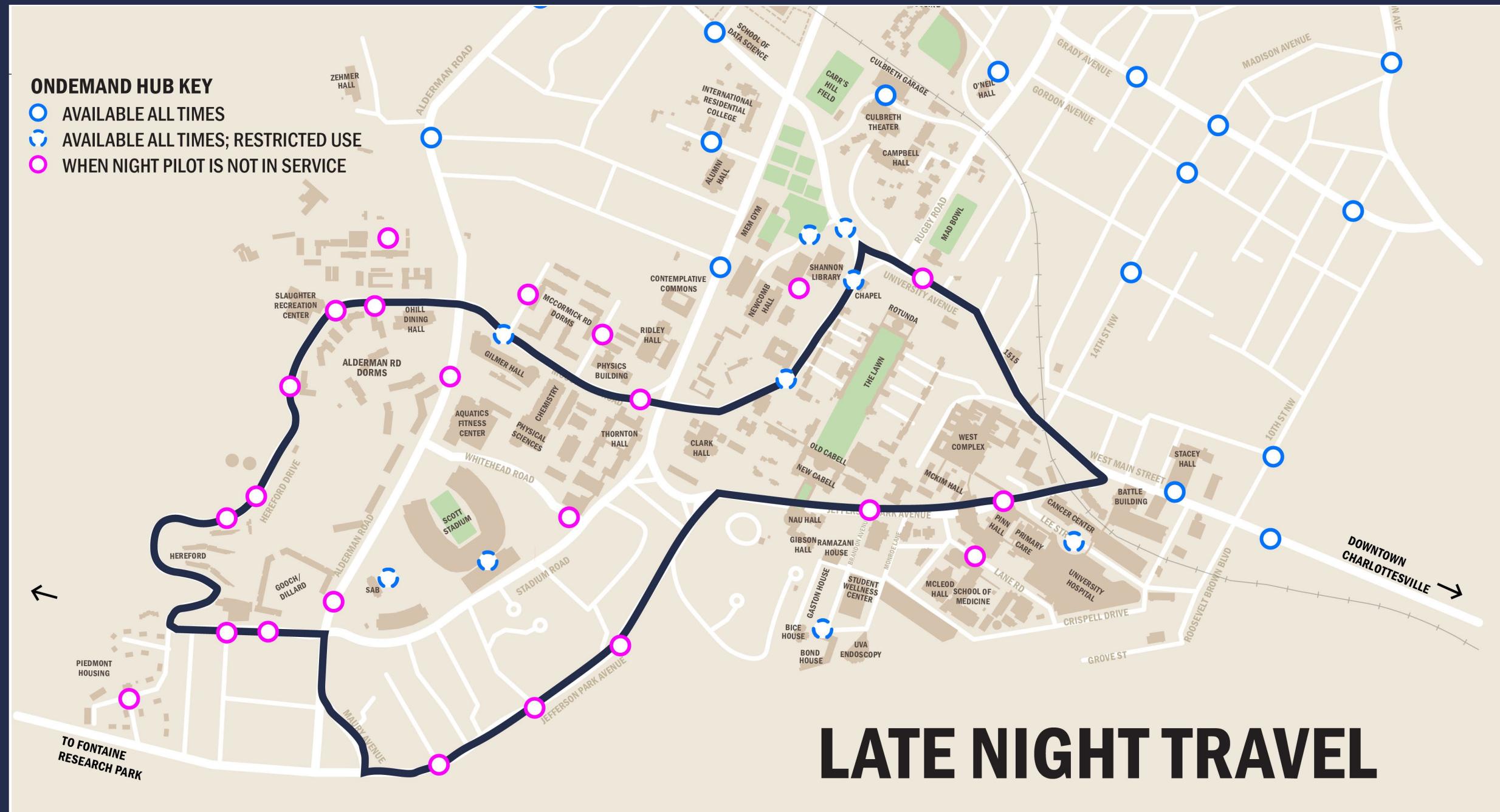
UTS ONDEMAND

- Overnight Point to Point Service around Grounds
- Fleet of nine (9) mini and full-size vans
- Dispatched using TransLoc software (restricted to UVA)
- FY 2025: 33,195 Passengers
- Weekday (full-service averages):
 - Monday night: average 84 completed trips
 - Saturday night: average 156 completed trips



ONDEMAND HUB KEY

- AVAILABLE ALL TIMES
- Available all times; restricted use
- WHEN NIGHT PILOT IS NOT IN SERVICE



UTS CHARTER SERVICES

- Summer Student Orientation
- Basketball Fan Shuttles
- Football Fan Shuttles
- Final Exercises (Graduation)

- Total Charter Ridership FY 2025:
72,165 passengers



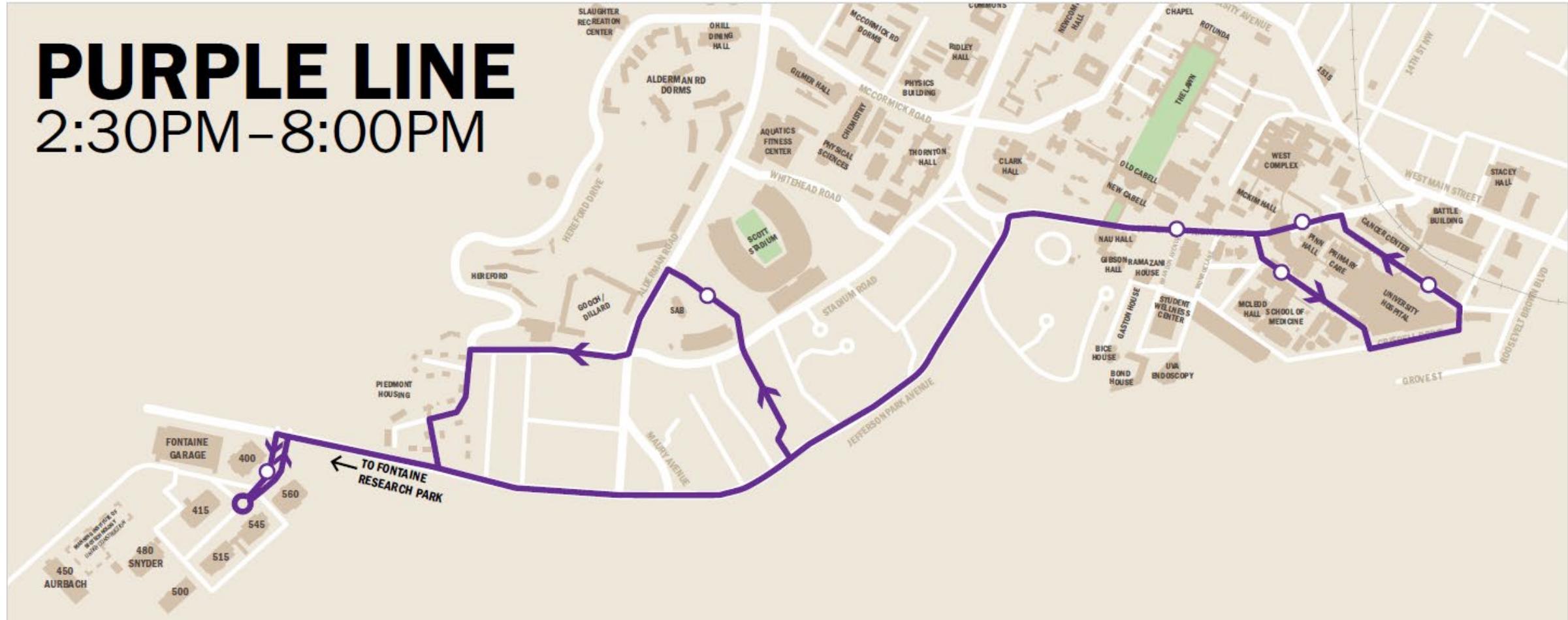
OPERATIONS PLANNING

- **Review of annual customer survey data**
- **Direct feedback from advisory committees**
- **Land use changes / development**
 - **Fontaine Research Park**
 - **Emmet / Ivy Corridor**
 - **North Grounds Parking Garage**
- **Detours / Construction**
- **Winter weather**
- **Emergency operations**



PURPLE LINE

2:30PM-8:00PM



WORKPLAN: ZERO EMISSION

- Aug. 2023: Proterra bus bankruptcy
- Dec. 2023: Cancelled order for four Proterra BEBs
- Jun. 2024: Six (6) 180 kW DC chargers installed at Millmont Depot
- Dec. 2024: Five (5) Karsan e-Jest Mini-Transit Buses acquired
- Aug. 2025: Four (4) Gillig BEB Full-Size Transit Buses acquired
- Sept. 2025: Fleet Transition Plan Completed



KARSAN E-JEST MINI-TRANSIT

- Low floor entry with ramp and wide access door
- 10 Fixed seats and 2 flip down seats
- 1 Secure point for wheelchair
- Max capacity 18 (with no wheelchair)
- 88 kWh battery



WORKPLAN: PARATRANSIT ENHANCEMENT



2026-2027: Launch UTS Paratransit

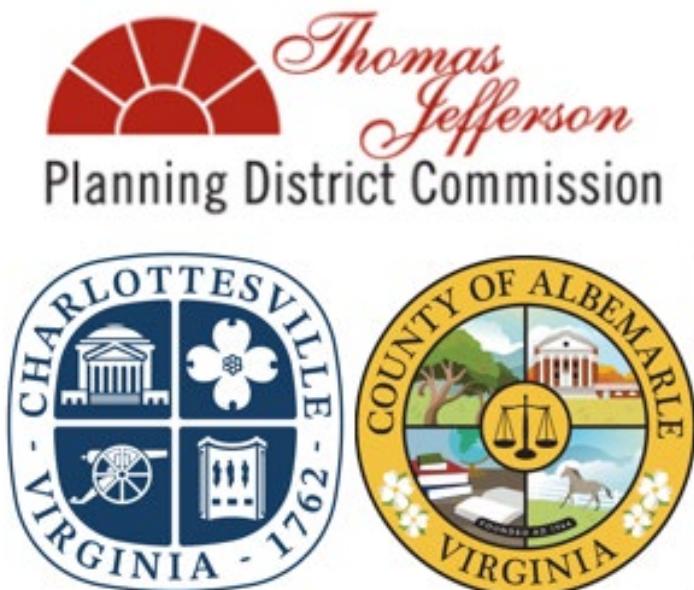
- Coordinated screening / assignment
- ADA accessible vehicles
- UTS drivers
- UTS dispatch and customer service

THANK YOU!



UNIVERSITY
of
VIRGINIA

Parking and Transportation



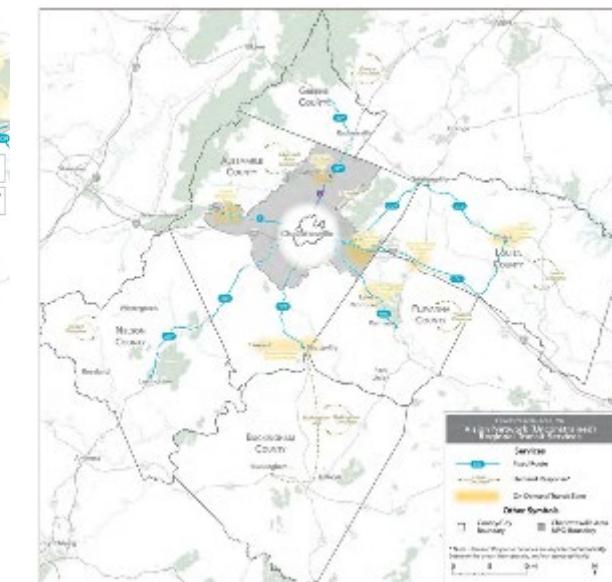
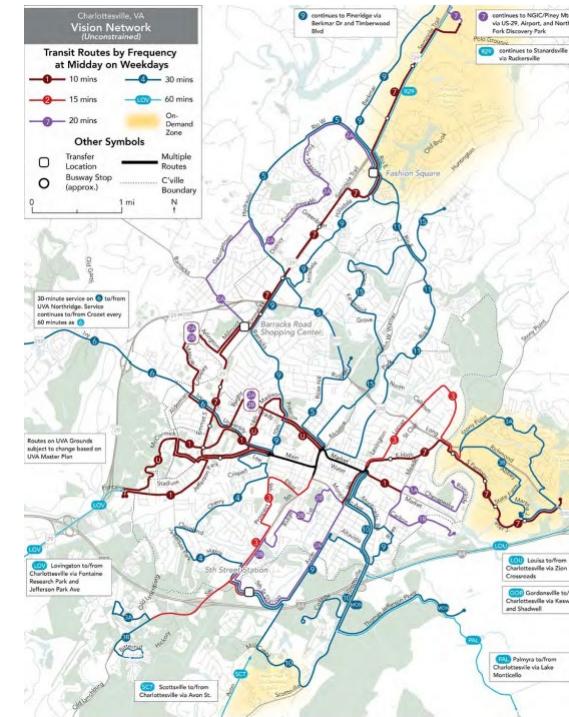
Regional Transit Service Prioritization and Implementation Feasibility Study

CARTA Board Update - January 22, 2026

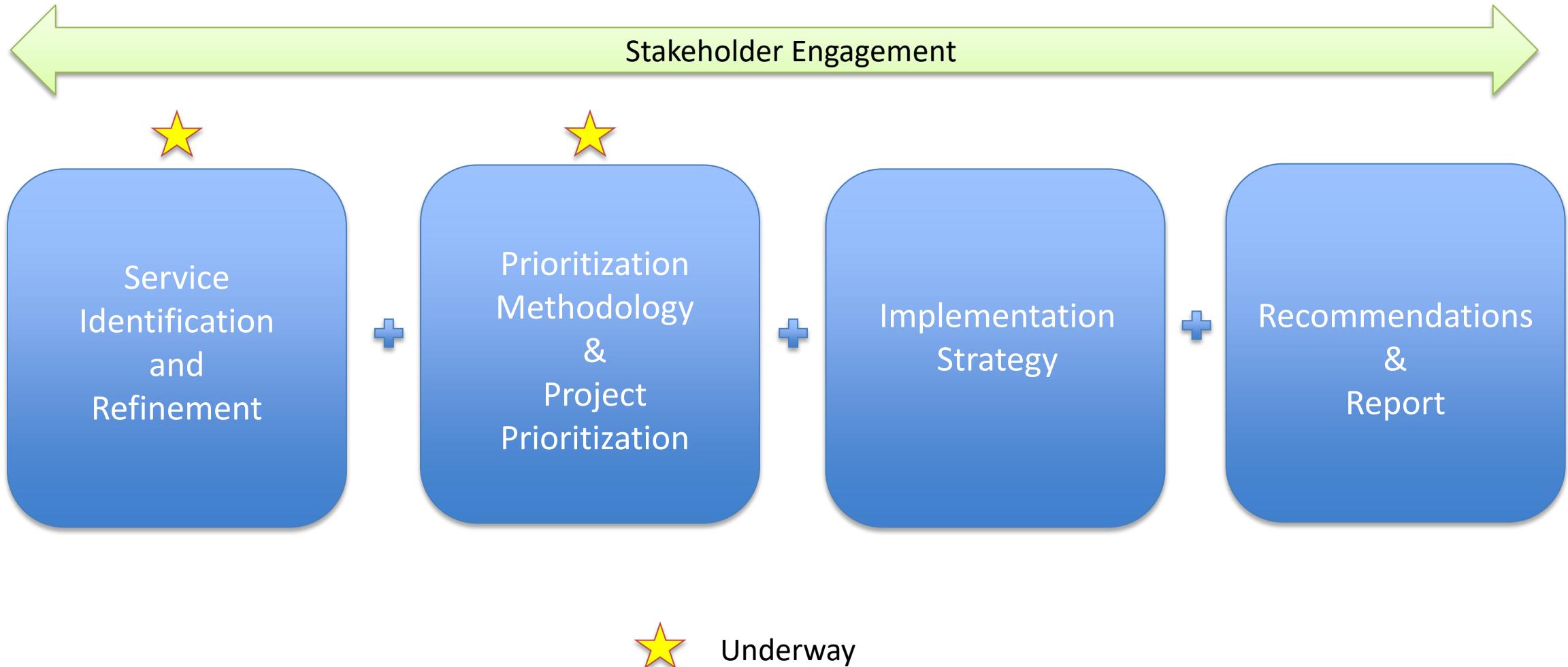
Jennifer DeBruhl, AICP, PMP
Director, Rail/Transit - RK&K

Study Scope of Work

- Regional Transit Vision Plan (2022) developed a constrained and unconstrained network of services
- Localities, transit agencies have completed their own studies as well
- **This study will develop an implementation plan that identifies costs for those services and feasible short, mid, and long-term timelines**
- **Task 1:** Service Identification and Prioritization
- **Task 2:** Implementation Plan
- **Task 3:** Draft and Final Plan



Project Status



Prioritization Methodology

- **January:** Individual interviews with City, County and (PDC+Jaunt)
- **Late February:** Group session to review potential elements of prioritization with above + additional stakeholders
- **Early March:** Review draft prioritization methodology with CARTA/Transit workgroup
- **March:** Present draft prioritization methodology to CARTA board
- **April:** Update prioritization methodology based on feedback

Next Steps

- Update service recommendations to reflect common year(2030) in preparation for prioritization (Jan/Feb)
- Discuss regional priorities with key stakeholders to develop prioritization methodology (Feb)
- Develop draft prioritization methodology for review by CARTA Board (March)